

John D. White, Managing Director
The Wind Alliance
2013 Science & Engineering Research Center
University of Houston
Houston, TX 77204
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Date
Aarhus, 20 March 2009

Dear John:

As I made clear during an August 2008 meeting of Alliance members, the Wind Alliance offers unique potential for the focused execution of critical work that is necessary to the continued growth of the wind energy industry – both in the U.S. and throughout the world. We experienced the great potential of the Wind Alliance last spring during our search for the proper location of our U.S. R&D operations. We ultimately chose Texas and Houston, the Energy Capital of the World -- underscoring our belief that wind is but one element of the Modern Energy that is our focus at Vestas. And we actively joined the Alliance organizational development effort last summer, believing that it had the potential to bring critical collaborative thinking and execution capabilities to bear that are currently missing in the young U.S. wind energy industry.

We endorse the Critical Success Factors planning the Wind Alliance did last fall. We also endorse the Alliance's shift in focus from Texas alone to a coalition of the wind corridor states that will have to collaborate quickly and effectively if the Obama Administration's goal of 25% renewables by 2025 is to be achieved. Your current proposal for Stimulus Package funding is the appropriate first step. The infrastructure facilities investments needs you have identified must be met first if we are to move on to the execution of the collaborative and joint industry/universities work defined by the Alliance last fall. Timely and concrete results and needed from this work over the next 5 to 7 years if we are to achieve the goals for 2025.

Vestas stands ready to do whatever it can to support the efforts of your wind corridor states-wide Wind Alliance. It sees your efforts as complementary to those of other wind energy focused organization with which it works, including the American Wind Energy Association (AWEA) and the Department of Energy (DOE). The unique public-private, non-profit structure and membership mix of industry, public sector and universities allows the Alliance to collaborate and perform work of critical importance to everyone in a manner that is structurally beyond the reach of these other organizations. The results will drive the further development of every entity committed to the future of wind energy development.

Yours sincerely
Vestas Wind Systems A/S



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