



Shell WindEnergy, Inc.  
910 Louisiana Street, 5<sup>th</sup> Floor  
Houston, TX 77002

March 31, 2009

John D. White, Managing Director  
The Wind Alliance  
2013 Science and Engineering Research Center  
University of Houston  
Houston, TX 77204

Dear John:

As an active, founding participant in its development since early 2007, Shell supported and helped fund the development of the Wind Alliance. We endorse its fundamental concept – an economic development driven public-private collaboration among industry, the public sector and academia. I personally worked throughout 2008 with my Alliance colleagues to help formulate the organizational model for the Alliance that you are now moving to implement as its Managing Director. We have all seen the Wind Alliance as an execution-based resource currently missing in the portfolio of tools for the industry's success. With your leadership, strong industrial participation and a relentless focus on critical success factors, the Alliance can complement the efforts of others, including DOE and AWEA, and deliver those key ingredients that are essential to the continued growth of the industry. Your pursuit of infrastructure facilities investment funds from the Obama Administration Stimulus Package is certainly one key step in this effort. We applaud and support your effort and stand ready to do whatever we can to insure your success.

As you know, Shell has a portfolio of operating wind projects predominately in the United States with total capacity of 1,100 megawatts (Shell share 550 megawatts). We see the wind corridor states as a prime resource for the nation's achievement of 25% renewables by 2025. We were therefore pleased to see and we fully support the expansion of the Wind Alliance's coalition to include the rest of the wind corridor states.

Shell believes that the wind industry is an exciting growth industry. But we also see it as young industry that has a lot of maturing to do if it is grow into the expectations the nation and the world now have for it. It needs methods, practices and standards that make it more cost competitive with other forms of energy; it needs to adopt methods and standards that will assure the highest level of workforce safety. These are the very goals that motivated Alliance industry member crafting of the Critical Success Factors that must be accomplished quickly if national goals are to be achieved in 2025. These factors underlie your current proposal for Stimulus Package funding of infrastructure facilities investments.

Sincerely Yours,

A handwritten signature in black ink, appearing to read 'REW', with a long horizontal line extending to the right.

Richard E. Williams  
President,  
Shell WindEnergy Inc.  
smh